

**eVOQUA**

WATER TECHNOLOGIES

# Third Quarter 2019 Earnings

August 6, 2019



**TRANSFORMING WATER. ENRICHING LIFE.™**

# Forward-Looking Statement Safe Harbor

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. All of these forward-looking statements are based on our current expectations, assumptions, estimates and projections. While we believe these expectations, assumptions, estimates and projections are reasonable, such forward-looking statements are only predictions and involve known and unknown risks and uncertainties, many of which are beyond our control. These and other important factors may cause our actual results, performance or achievements to differ materially from any future results, performance or achievements expressed or implied by these forward-looking statements, or could affect our share price. Some of the factors that could cause actual results to differ materially from those expressed or implied by the forward-looking statements include among other things, general global economic and business conditions; our ability to compete successfully in our markets; our ability to execute projects in a timely manner; our ability to accurately predict the timing of contract awards; material and other cost inflation and our ability to mitigate the impact of inflation by increasing selling prices and improving our productivity efficiencies; our ability to achieve the expected benefits of our restructuring actions and restructuring our business into two segments; our ability to continue to develop or acquire new products, services and solutions and adapt our business to meet the demands of our customers, comply with changes to government regulations and achieve market acceptance with acceptable margins; our ability to implement our growth strategy, including acquisitions and our ability to identify suitable acquisition targets; our ability to operate or integrate any acquired businesses, assets or product lines profitably or otherwise successfully implement our growth strategy; delays in enactment or repeals of environmental laws and regulations; the potential for us to become subject to claims relating to handling, storage, release or disposal of hazardous materials; risks associated with product defects and unanticipated or improper use of our products; the potential for us to incur liabilities to customers as a result of warranty claims or failure to meet performance guarantees; our ability to meet our customers' safety standards or the potential for adverse publicity affecting our reputation as a result of incidents such as workplace accidents, mechanical failures, spills, uncontrolled discharges, damage to customer or third-party property or the transmission of contaminants or diseases; litigation, regulatory or enforcement actions and reputational risk as a result of the nature of our business or our participation in large-scale projects; seasonality of sales and weather conditions; risks related to government customers, including potential challenges to our government contracts or our eligibility to serve government customers; the potential for our contracts with federal, state and local governments to be terminated or adversely modified prior to completion; risks related to foreign, federal, state and local environmental, health and safety laws and regulations and the costs associated therewith; risks associated with international sales and operations, including our operations in China; our ability to adequately protect our intellectual property from third-party infringement; our increasing dependence on the continuous and reliable operation of our information technology systems; risks related to our substantial indebtedness; our need for a significant amount of cash, which depends on many factors beyond our control; AEA's influence over us; and other factors described in the "Risk Factors" section in our Annual Report on Form 10-K for the fiscal year ended September 30, 2018, and in other periodic reports we file with the SEC. All statements other than statements of historical fact included in the presentation are forward-looking statements including, but not limited to, expected results for fiscal 2019, statements regarding our two-segment restructuring actions and expected restructuring charges and cost savings for fiscal 2019 and beyond. Any forward-looking statement that we make in this presentation speaks only as of August 6, 2019. We undertake no obligation to update or revise, or to publicly announce any update or revision to, any of the forward-looking statements made herein, whether as a result of new information, future events or otherwise. These forward-looking statements should not be relied upon as representing the Company's views as of any date subsequent to the date of this presentation.

Immaterial rounding differences may be present in the data included in this presentation.

**Use of Non-GAAP Financial Measures** - This presentation contains "non-GAAP financial measures," which are adjusted financial measures that are not calculated and presented in accordance with generally accepted accounting principles in the United States, or "GAAP." These non-GAAP adjusted financial measures are provided as additional information for investors. We believe these non-GAAP adjusted financial measures, such as organic revenue growth, adjusted net income, EBITDA, Adjusted EBITDA and free cash flow, are helpful to management and investors in highlighting trends in our operating results, because they exclude, among other things, certain results of decisions that are outside the control of management, while other measures can differ significantly depending on long-term strategic decisions regarding capital structure, the tax jurisdictions in which we operate and capital investments. The presentation of this additional information is not meant to be considered in isolation or as a substitute for GAAP measures of revenue growth, net income (loss), or net cash provided by (used in) operating activities prepared in accordance with GAAP. For reconciliations of the non-GAAP adjusted financial measures used in this presentation to the nearest respective GAAP measures, see the Appendix to this presentation.

# Q3 2019 Performance Highlights

## Revenues

- Organic orders grew mid-single digits; YTD organic up low-double digits
- Revenues grew 5.2%
  - ISS revenues up 7.7%
  - APT revenues up 1.3%

## Profitability

- Profitability driven by
  - Service and aftermarket growth
  - Favorable price / cost and realignment benefits
  - Offset by FX and prior year mix in APT

## Operational Execution

- Two-segment realignment progress on-track
- Completed acquisition of ATG on May 25th
- FY 2019 free cash flow conversion target of 80%+ on-track

## Outlook

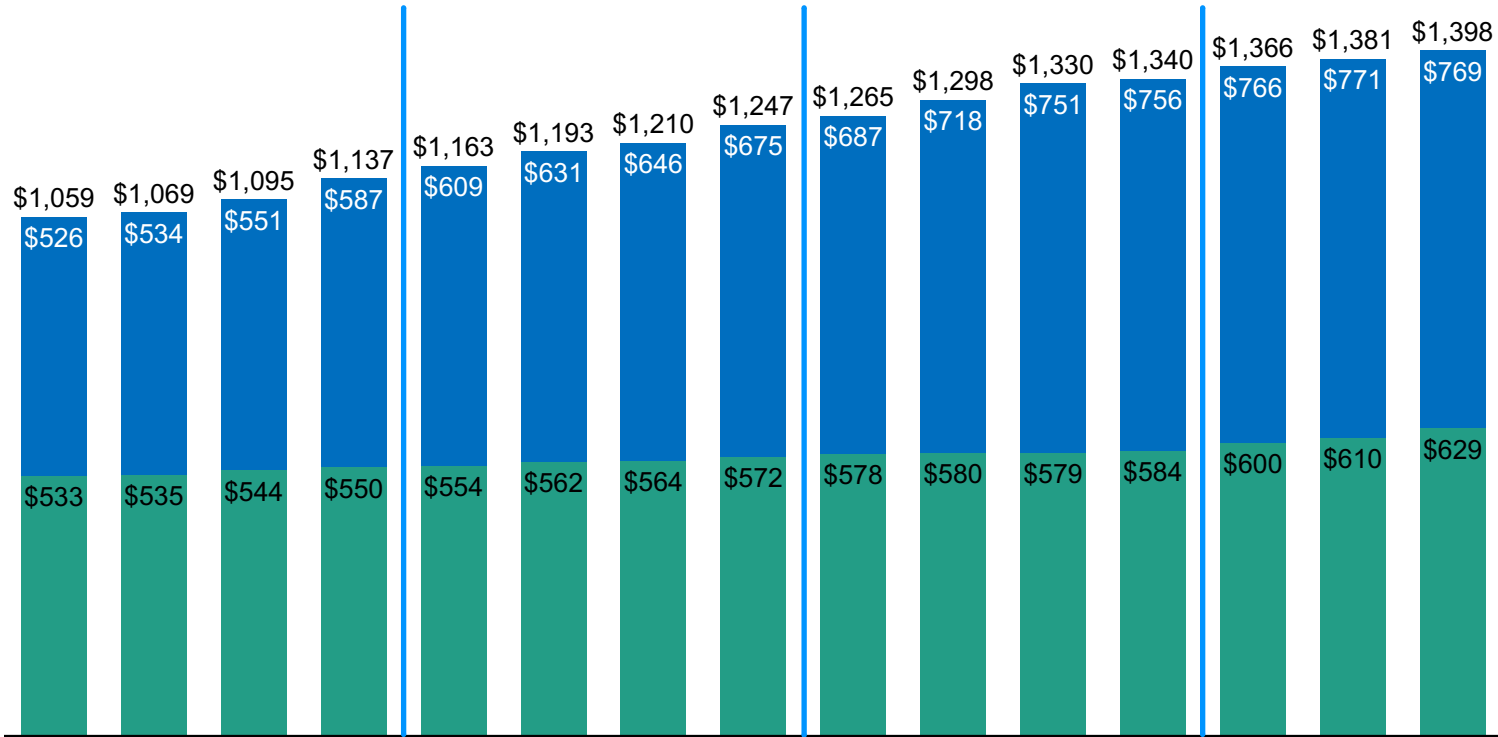
- Reaffirming FY 2019 guidance

# LTM revenue and profitability development

## Rolling LTM revenue and Adjusted EBITDA

(\$ in millions)

Services Products



## CAGR

**8.3%  
Total**

**11.5%  
Products**

**4.8%  
Services**

**18.7% Adj.  
EBITDA**

	Q1'16	Q2'16	Q3'16	Q4'16	Q1'17	Q2'17	Q3'17	Q4'17	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19	Q2'19	Q3'19
Adj. EBITDA <sup>(1)</sup> (\$M)	\$119	\$127	\$142	\$160	\$172	\$186	\$196	\$208	\$210	\$224	\$227	\$217	\$215	\$214	\$217
Adj. EBITDA <sup>(1)</sup> %	11.3%	11.8%	12.9%	14.1%	14.8%	15.6%	16.2%	16.7%	16.6%	17.3%	17.1%	16.2%	15.8%	15.5%	15.5%

(1) For the definition of Adjusted EBITDA and a reconciliation to net income (loss), its most directly comparable financial measure presented in accordance with GAAP, see the Appendix hereto.

# Two-Segment Realignment Update

## Actions / Anticipated Spend Categories

- Structural integration
- Footprint and product rationalization
- Operational efficiency programs

## Expected costs and annualized benefits (through 2020)

Cash costs \$17 - \$22 million

Cash benefits \$15 - \$20 million

## Progress through Q3 2019

Cash costs ~\$13 million  
Non-cash charge ~\$ 5 million

Annualized expected cash benefits ~\$16 million

## Highlights

- Enterprise-wide selling of broad portfolio of products and solutions
- Supports both growth and operational efficiency
- Realignment on-track
- Robust order book growth

# Third Quarter 2019 Results

## Highlights

(\$ in millions)

	Q3'18	Q3'19
Revenue	\$342.5	\$360.3
Gross Profit	\$102.0	\$111.3
Operating Profit <sup>(1)</sup>	\$14.8	\$27.1
Net Income	\$1.0	\$4.3
Adjusted Net Income <sup>(2)</sup>	\$17.0	\$11.3
Adjusted EBITDA <sup>(3)</sup>	\$58.0	\$60.6
Adjusted EBITDA margin <sup>(4)</sup>	16.9%	16.8%

### Third Quarter 2019

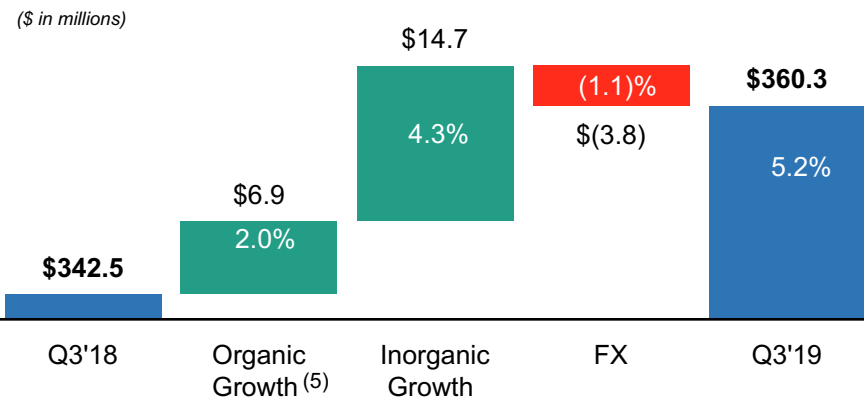
#### Revenue growth of 5.2%

- ISS revenues grew 7.7%
- APT revenues grew 1.3%
- Order growth outpaced sales growth

#### Adjusted EBITDA growth of 4.5%

- ISS grew 16.6%
  - Service and aftermarket growth
  - Favorable price / cost
- APT declined (2.2%)
  - FX and prior year mix

### Third Quarter 2019 Revenue



(1) GAAP basis before adjustments which primarily includes non-cash foreign currency positive impact on intercompany loans of \$10.0 million period over period.

(2) For the definition of Adjusted Net Income and a reconciliation to net income, its most directly comparable financial measure presented in accordance with GAAP, see the Appendix hereto.

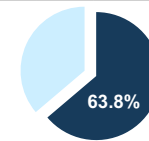
(3) For the definition of Adjusted EBITDA and a reconciliation to net income, its most directly comparable financial measure presented in accordance with GAAP, see the Appendix hereto.

(4) Adjusted EBITDA margin is defined as Adjusted EBITDA as a percentage of revenue.

(5) For the definition of organic growth and a reconciliation to revenue growth, its most directly comparable financial measure presented in accordance with GAAP, see the Appendix hereto.

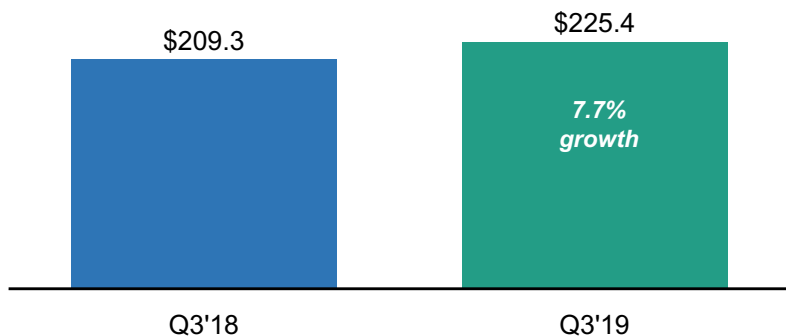
# Integrated Solutions and Services Segment

LTM Q3'19 revenue



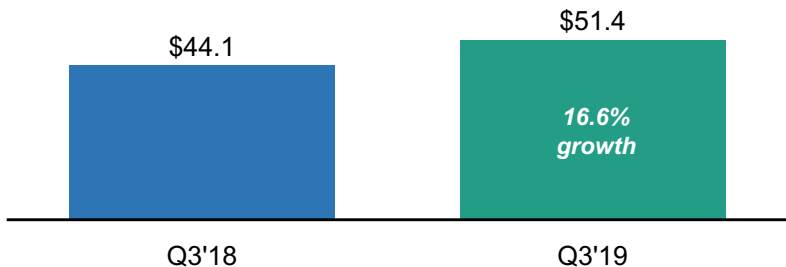
## Revenue

(\$ in millions)



## Adjusted EBITDA<sup>(1)</sup>

(\$ in millions)



## Adjusted EBITDA margin<sup>(2)</sup>



## Highlights

### Third Quarter 2019

#### Revenue growth of 7.7%

- Organic growth<sup>(3)</sup> of 1.5%
- Acquisition growth of 6.4%
- Service and aftermarket growth
- Growth in microelectronics, power and chemical processing
- Strong order book

#### Adjusted EBITDA growth of 16.6%

- Favorable price / cost
- Favorable service and aftermarket mix
- Acquisitions (ProAct and IsH2Otop)

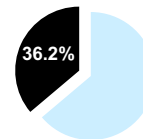
(1) For the definition of Adjusted EBITDA on a segment level and a reconciliation to operating profit (loss), its most directly comparable financial measure presented in accordance with GAAP, see the Appendix hereto.

(2) Adjusted EBITDA margin is defined as Adjusted EBITDA as a percentage of revenue.

(3) For the definition of organic growth and a reconciliation to revenue growth, its most directly comparable financial measure presented in accordance with GAAP, see the Appendix hereto.

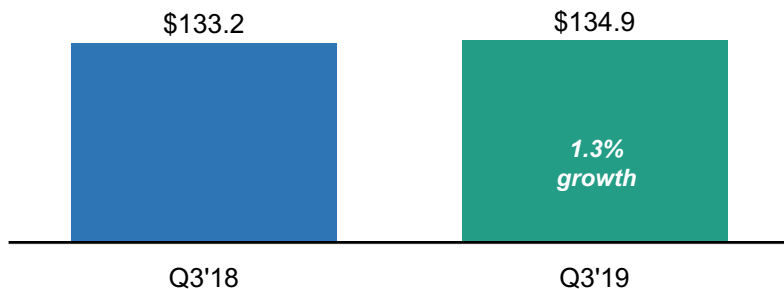
# Applied Product Technologies Segment

LTM Q3'19 revenue



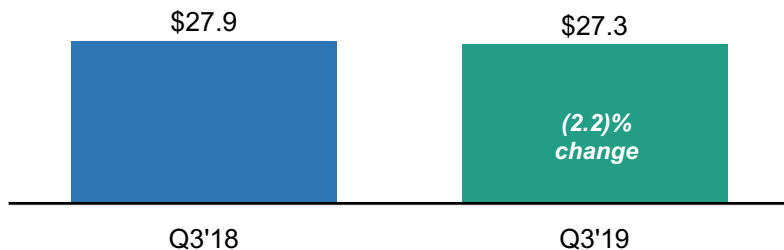
## Revenue

(\$ in millions)



## Adjusted EBITDA<sup>(1)</sup>

(\$ in millions)



## Adjusted EBITDA margin<sup>(2)</sup>



## Highlights

### Third Quarter 2019

#### Revenue growth of 1.3%

- Organic growth<sup>(3)</sup> of 2.5%
- Acquisition growth of 1.1%
- FX impact of (2.3)%
- Growth in 4 of 5 businesses
- Strong order book

#### Adjusted EBITDA change of (2.2)%

- \$(0.7) million FX impact
- Prior year mix
- Partially offset by: lower employment expenses, favorable price/cost and volume

(1) For the definition of Adjusted EBITDA on a segment level and a reconciliation to operating profit (loss), its most directly comparable financial measure presented in accordance with GAAP, see the Appendix hereto.

(2) Adjusted EBITDA margin is defined as Adjusted EBITDA as a percentage of revenue.

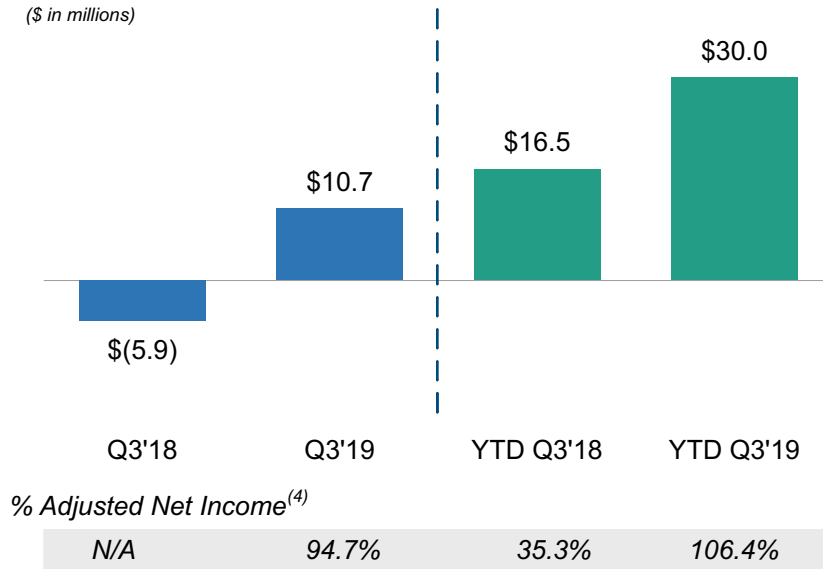
(3) For the definition of organic growth and a reconciliation to revenue growth, its most directly comparable financial measure presented in accordance with GAAP, see the Appendix hereto.



# Cash generation

## Free Cash Flow<sup>(1)</sup>

(\$ in millions)



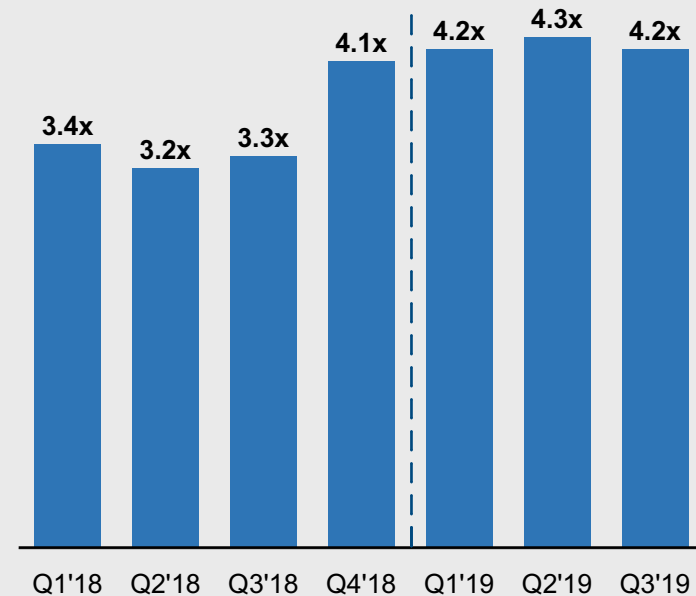
## Highlights

### Free Cash Flow includes:

- Equipment financing - Q3 \$5.3 million; YTD \$16.0 million (mobile assets)
- FY 19 FCF target of 80%+ of adjusted net income

## Leverage

(Total net debt<sup>(2)</sup> to Adjusted EBITDA<sup>(3)</sup>)



(1) For the definition of Free Cash Flow and a reconciliation to operating cash flow, its most directly comparable financial measure presented in accordance with GAAP, see the Appendix hereto.

(2) Total net debt is total debt minus cash and cash equivalents.

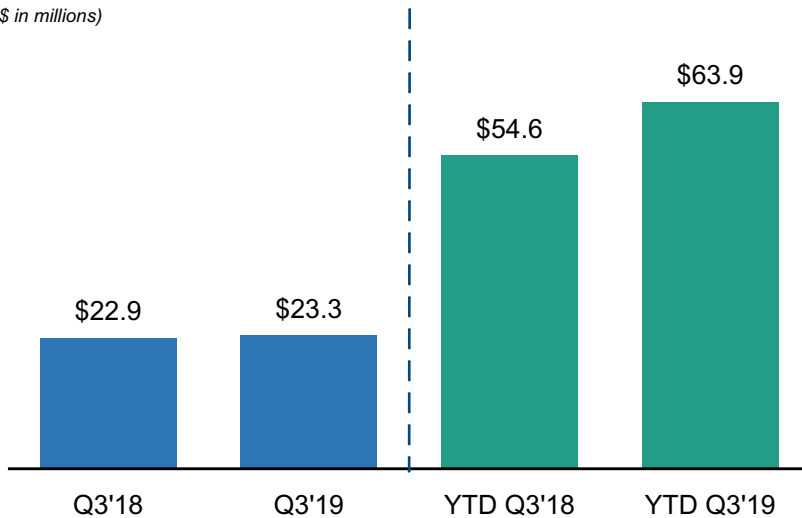
(3) Adjusted EBITDA (with contributions from acquisitions) inclusive of completed acquisitions. For the definition of Adjusted EBITDA and a reconciliation to net income (loss), its most directly comparable financial measure presented in accordance with GAAP, see the Appendix hereto.

(4) For the definition of Adjusted Net Income and a reconciliation to net income (loss), its most directly comparable financial measure presented in accordance with GAAP, see the Appendix hereto.

# Key cash flow drivers

## Capital expenditures

(\$ in millions)



Capex as % revenues

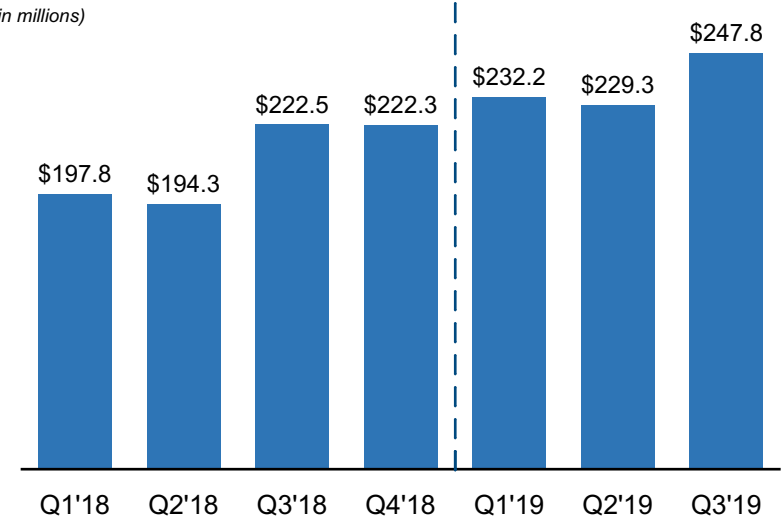
6.7%	6.5%	5.6%	6.2%
------	------	------	------

## Highlights

- **Capex includes** ~\$20 million Q3 & \$53 million YTD for ISS
  - growth capex includes mobile assets and outsourced water projects
- **Maintenance capex ~2.5% of revenues** (mgmt estimates)

## Net working capital<sup>(1)</sup>

(\$ in millions)



NWC as % revenues

15.5%	15.0%	16.7%	16.6%	17.0%	16.6%	17.7%
-------	-------	-------	-------	-------	-------	-------

## Highlights

- ~\$13 million NWC from acquisitions in Q3 2019
- Working capital impacted by business mix and growth
- Includes product rationalization benefits

(1) Net working capital calculated as current assets less current liabilities, excluding cash, debt and the short-term portion of capital leases included in other current liabilities.

# 2019 Full year outlook reaffirmed

(\$ In millions)	Full Year Outlook
Revenue	\$1.38 to \$1.44 billion
<i>YOY growth</i>	~3% to 7%
Adjusted EBITDA <sup>(1)</sup>	\$220 to \$240
<i>YOY growth</i>	~2% to 11%

**Notes:**

Excludes unannounced acquisitions

(1) For a definition of Adjusted EBITDA see the Appendix hereto. Due to the forward-looking nature of Adjusted EBITDA presented above, we cannot reliably predict certain of the necessary components of the most directly comparable forward-looking GAAP measures and are unable to present a quantitative reconciliation of such Adjusted EBITDA to its most directly comparable GAAP measure.

# Summary

- **Growing demand for our robust portfolio of sustainable solutions**
- **Leveraging our vast service network and technologies**
- **Favorable service and aftermarket growth**
- **Water One® on track and expanding operational capabilities**
- **Pricing benefits continue to materialize**
- **Two-segment realignment customer benefits ramping**
- **Free cash flow conversion exceeding target**
- **Investments continuing in high return capex and tuck-in acquisitions**

# Appendix

# Non-GAAP measures

Management reviews key performance indicators including revenue, margins, segment operating income and margins, orders growth, working capital and backlog, among others. In addition, we consider certain non-GAAP measures to be useful to management and investors evaluating our operating performance for the periods presented, and to provide a tool for evaluating our ongoing operations, liquidity, management of assets and future prospects. This information can assist investors in assessing our financial performance and measures our ability to generate capital for deployment among competing strategic alternatives and initiatives, including but not limited to: dividends, acquisitions, share repurchases and debt repayment. These adjusted metrics are consistent with how management views our business and are used to make financial, operating, budgeting, planning and strategic decisions. These metrics, however, are not measures of financial performance under GAAP and should not be considered a substitute for revenue, operating income, net income, earnings per share (basic and diluted) or net cash from operating activities as determined in accordance with GAAP. We consider the following non-GAAP measures, which may not be comparable to similarly titled measures reported by other companies, to be key performance indicators:

“EBITDA” defined as earnings before interest, taxes, depreciation and amortization expense. “Adjusted EBITDA” reflects the adjustment to EBITDA to exclude certain other items, including restructuring and related business transformation costs, purchase accounting adjustment costs, non-cash stock based compensation, sponsor fees, transaction costs and other gains, losses and expenses. “Adjusted EBITDA” on a segment level further reflects the adjustment for the impact of certain other items that have been adjusted at the segment level.

“Free Cash Flow” defined as net cash from operating activities, as reported in the Statement of Cash Flows, less capital expenditures as well as adjustments for other significant items that impact current results which management believes are not related to our ongoing operations and performance. Our definition of free cash flow does not consider certain non-discretionary cash payments, such as debt.

“Adjusted net income” defined as net income adjusted to exclude certain other items, including restructuring and related business transformation costs, purchase accounting adjustment costs, non-cash stock based compensation, sponsor fees, transaction costs and other gains, losses and expenses.

“Organic revenue growth” defined as the year-over-year rate of change in revenues excluding the impact of foreign exchange, acquisitions and divestitures.

Excluding revenue, Evoqua provides guidance only on a non-GAAP basis due to the inherent difficulty in forecasting certain amounts that would be included in GAAP earnings, such as discrete tax items, without unreasonable effort.

# Net Sales Growth by Driver

	Q3 FY19 Net Sales Growth % Change			
	GAAP Reported	Currency	Acquisitions/ Divestitures	Organic
Evoqua Water Technologies	5.2%	(1.1)%	4.3%	2.0%
Integrated Solutions & Services	7.7%	(0.2)%	6.4%	1.5%
Applied Product Technologies	1.3%	(2.3)%	1.1%	2.5%

	Q3 FY18 Net Sales Growth % Change			
	GAAP Reported	Currency	Acquisitions/ Divestitures	Organic
Evoqua Water Technologies	10.1 %	1.0 %	4.3%	4.8 %
Integrated Solutions & Services	15.7 %	0.2 %	6.0%	9.5 %
Applied Product Technologies	2.3 %	2.1 %	1.9%	(1.7)%

# Adjusted EBITDA reconciliation - 2019

(\$ in millions)

	Q1'19	Q2'19	Q3'19	YTD FY'2019
<b>Net (loss) income</b>	\$ (16.3)	\$ 1.6	\$ 4.3	\$ (10.4)
Income tax (benefit) expense	(4.5)	(4.6)	7.9	(1.2)
Interest expense	14.4	14.5	14.9	43.8
<b>Operating (loss) income</b>	\$ (6.4)	\$ 11.5	\$ 27.1	\$ 32.2
Depreciation and amortization	23.1	24.2	24.1	71.4
<b>EBITDA</b>	\$ 16.7	\$ 35.7	\$ 51.2	\$ 103.6
<b>A</b> Restructuring and related business transaction costs	5.7	8.3	4.5	18.5
<b>B</b> Share-based compensation	4.6	4.7	5.0	14.3
<b>C</b> Transaction costs	2.1	2.4	1.0	5.5
<b>D</b> Other losses, (gains) and expenses	9.3	5.6	(1.1)	13.8
<b>Adjusted EBITDA</b>	\$ 38.4	\$ 56.7	\$ 60.6	\$ 155.7
Revenue	\$ 323.0	\$ 348.6	\$ 360.3	\$ 1,032.0
<b>Adjusted EBITDA as a % of Revenue</b>	<b>11.9%</b>	<b>16.3%</b>	<b>16.8%</b>	<b>15.1%</b>

- A** Primarily comprised of severance costs, relocation costs, recruiting expenses, write-offs of inventory and fixed assets and third-party consultant costs associated with the two-segment realignment and other various restructuring and efficiency initiatives.
- B** Represents non-cash share-based compensation.
- C** Removal of expenses associated with recent platform and tuck-in acquisitions and divestitures and post-acquisition integration costs of which \$1.3 million YTD was non-cash (all of which incurred in Q2'19).

- D** Add back of gains and losses associated with foreign exchange (\$1.2 million gain Q3'19; \$3.8 million loss YTD\*), expenses related to maintaining non-operational business locations (\$0.1 million expense reduction Q3'19; \$0.5 million expense YTD) and other unusual business expenses primarily consisting of the remediation of manufacturing defects caused by a third-party vendor (\$0.4 million Q3'19; \$1.7 million YTD), product rationalization in our electro-chlorination business (\$0.3 million Q3'19; \$3.2 million YTD), gain on the sale of property (\$0.4 million Q3'19 and YTD\*) and the provision for write-off of inventory in our aquatics business associated with product rationalization and facility consolidation (\$0.1 million expense reduction Q3'19; \$5.0 million expense YTD\*).

\*Represents a non-cash item.



# Adjusted EBITDA reconciliation - 2018

(\$ in millions)

FYE 9/30	Q1'18	Q2'18	Q3'18	Q4'18	FY2018
<b>Net (loss) income</b>	\$ (3.0)	\$ 13.0	\$ 1.0	\$ (3.1)	\$ 7.9
Income tax (benefit) / expense	(4.4)	2.0	1.4	2.4	1.4
Interest expense	17.2	10.8	12.4	17.1	57.5
<b>Operating profit</b>	\$ 9.8	\$ 25.8	\$ 14.8	\$ 16.4	\$ 66.8
Depreciation and amortization	19.9	20.5	21.6	24.0	85.9
<b>EBITDA</b>	\$ 29.7	\$ 46.3	\$ 36.4	\$ 40.4	\$ 152.7
<b>A</b> Restructuring and related business transaction costs	8.1	8.2	8.9	9.1	34.4
<b>B</b> Share-based compensation	2.6	4.3	4.4	4.5	15.8
<b>C</b> Sponsor fees	0.3	—	—	—	0.3
<b>D</b> Transaction costs	0.5	0.8	4.7	1.6	7.6
<b>E</b> Other (gains), losses and expenses	(1.3)	(1.9)	3.6	5.6	6.1
<b>Adjusted EBITDA</b>	\$ 39.9	\$ 57.7	\$ 58.0	\$ 61.2	\$ 216.9
Revenue	\$ 297.1	\$ 333.6	\$ 342.5	\$ 366.3	\$ 1,339.5
<b>Adjusted EBITDA as a % of Revenue</b>	<b>13.4%</b>	<b>17.3%</b>	<b>16.9%</b>	<b>16.7%</b>	<b>16.2%</b>

**A** Primarily comprised of severance, relocation, recruiting and other costs associated with the voluntary separation program and other various restructuring and efficiency initiatives.

**B** Represents non-cash stock-based compensation related to option awards.

**C** Elimination of management fees paid to AEA during its ownership. AEA's management agreement terminated at the IPO closing.

**D** Removal of expenses associated with recent platform and tuck-in acquisitions and divestitures and post-acquisition integration costs.

**E** Add back of gains and losses associated with foreign exchange, recent asset sales, foreign exchange impact of headquarter allocations, expenses related to maintaining non-operational business locations, expenses incurred related to remediation of manufacturing defects caused by a third-party vendor, gain on the sale of assets related to the disposition of land and the write-off of obsolete inventory as part of the migration of an operational business unit to a new enterprise resource planning system.

# Adjusted EBITDA reconciliation - 2017

(\$ in millions)

FYE 9/30	Q1'17	Q2'17	Q3'17	Q4'17	FY2017
<b>Net (loss) income</b>	\$ (13.2)	\$ 4.9	\$ 1.8	\$ 13.0	\$ 6.4
Income tax (benefit) / expense	(7.1)	(4.8)	12.2	7.1	7.4
Interest expense	14.8	11.9	12.5	16.3	55.4
<b>Operating (loss) profit</b>	\$ (5.5)	\$ 12.0	\$ 26.4	\$ 36.4	\$ 69.2
Depreciation and amortization	18.6	18.9	18.3	22.1	77.9
<b>EBITDA</b>	\$ 13.1	\$ 30.9	\$ 44.7	\$ 58.5	\$ 147.1
<b>A</b> Restructuring and related business transaction costs	13.2	9.9	13.3	14.9	51.3
<b>B</b> Purchase accounting adjustment costs	0.2	—	—	—	0.2
<b>C</b> Share-based compensation	0.5	0.6	0.6	0.6	2.3
<b>D</b> Sponsor fees	1.0	1.0	1.0	1.1	4.2
<b>E</b> Transaction costs	1.4	2.4	1.9	1.7	7.3
<b>F</b> Other losses, (gains) and expenses	7.9	(0.8)	(6.5)	(5.4)	(4.7)
<b>Adjusted EBITDA</b>	\$ 37.2	\$ 43.9	\$ 55.1	\$ 71.4	\$ 207.7
Revenue	\$ 279.9	\$ 299.9	\$ 311.1	\$ 356.5	\$ 1,247.4
<b>Adjusted EBITDA as a % of Revenue</b>	13.3%	14.6%	17.7%	20.0%	16.7%

**A** Primarily comprised of severance, relocation, recruiting and other costs associated with the voluntary separation program and other various restructuring and efficiency initiatives.

**B** Reverses the impact from step-up to fair market value for inventory acquired with the purchase of Magneto.

**C** Represents non-cash stock-based compensation related to option awards.

**D** Elimination of management fees paid to AEA during its ownership. AEA's management agreement terminated at the IPO closing.

**E** Removal of expenses associated with recent platform and tuck-in acquisitions and divestitures and post-acquisition integration costs.

**F** Add back of gains and losses associated with foreign exchange and recent asset sales along with expenses related to maintaining non-operational business locations.

# Adjusted EBITDA reconciliation - 2016

(\$ in millions)

FYE 9/30	Q1'16	Q2'16	Q3'16	Q4'16	FY2016
<b>Net (loss) income</b>	\$ (2.7)	\$ (0.9)	\$ 16.5	\$ 0.2	\$ 13.0
Income tax (benefit) / expense	(5.0)	(1.4)	(14.1)	2.0	(18.4)
Interest expense	9.0	9.0	11.5	13.1	42.5
<b>Operating profit</b>	\$ 1.3	\$ 6.8	\$ 13.8	\$ 15.2	\$ 37.2
Depreciation and amortization	16.3	16.3	18.4	18.3	69.3
<b>EBITDA</b>	\$ 17.7	\$ 23.0	\$ 32.2	\$ 33.5	\$ 106.4
<b>A</b> Restructuring and related business transaction costs	4.5	7.0	6.6	24.9	43.1
<b>B</b> Purchase accounting adjustment costs	—	—	—	1.3	1.3
<b>C</b> Share-based compensation	0.5	0.4	0.5	0.6	2.0
<b>D</b> Sponsor fees	0.8	1.1	1.0	0.9	3.8
<b>E</b> Transaction costs	0.1	2.4	1.4	1.4	5.4
<b>F</b> Other losses, (gains) and expenses	1.9	(4.1)	3.5	(3.2)	(1.9)
<b>Adjusted EBITDA</b>	\$ 25.4	\$ 29.9	\$ 45.2	\$ 59.4	\$ 160.1
Revenue	\$ 254.5	\$ 270.0	\$ 293.3	\$ 319.4	\$ 1,137.2
<b>Adjusted EBITDA as a % of Revenue</b>	<b>10.0%</b>	<b>11.1%</b>	<b>15.4%</b>	<b>18.6%</b>	<b>14.1%</b>

**A** Primarily comprised of severance, relocation, recruiting and other costs associated with the voluntary separation program and other various restructuring and efficiency initiatives.

**B** Reverses the impact from step-up to fair market value for inventory acquired with the purchase of Magneto.

**C** Represents non-cash stock-based compensation related to option awards.

**D** Elimination of management fees paid to AEA during its ownership. AEA's management agreement terminated at the IPO closing.

**E** Removal of expenses associated with recent platform and tuck-in acquisitions and divestitures and post-acquisition integration costs.

**F** Add back of gains and losses associated with foreign exchange and recent asset sales along with expenses related to maintaining non-operational business locations.

# Segment Adjusted EBITDA reconciliation

(\$ in millions)

	Q3'18		Q3'19	
	Integrated Solutions and Services	Applied Product Technologies	Integrated Solutions and Services	Applied Product Technologies
Operating Profit	\$ 29.2	\$ 28.1	\$ 37.4	\$ 22.5
D&A	12.3	4.1	14.0	4.4
Adjustments to EBITDA	2.6	(4.3)	—	0.4
<b>Segment Adjusted EBITDA</b>	<b>\$ 44.1</b>	<b>\$ 27.9</b>	<b>\$ 51.4</b>	<b>\$ 27.3</b>

## Nine Months Ended June 30,

	2018		2019	
	Integrated Solutions and Services	Applied Product Technologies	Integrated Solutions and Services	Applied Product Technologies
Operating Profit	\$ 97.9	\$ 60.3	\$ 102.3	\$ 38.4
D&A	34.9	12.0	42.3	13.1
Adjustments to EBITDA	2.6	(4.3)	1.0	11.0
<b>Segment Adjusted EBITDA</b>	<b>\$ 135.4</b>	<b>\$ 68.0</b>	<b>\$ 145.6</b>	<b>\$ 62.5</b>

Note: Segment Adjusted EBITDA is one of the primary metrics used by management to evaluate the financial performance of our business. Segment Adjusted EBITDA is defined as operating profit before depreciation, amortization and certain other adjustments distinct to the respective reported segments.

Adjustments in the three and nine months ended June 30, 2019 and 2018 include - (1) costs and expenses in connection with certain restructuring initiatives primarily consisting of severance and relocation costs, (2) expenses related to the remediation of manufacturing defects caused by a third party vendor for which the Company is seeking restitution, distinct to the Applied Product Technologies segment, and (3) gain on the sale of property and gain on the sale of assets related to the disposition of land, distinct to the Applied Product Technologies segment.

In addition, adjustments in the three and nine months ended June 30, 2019 include - (1) expenses due to product rationalization in our electro-chlorination business, distinct to the Applied Product Technologies segment, and (2) expenses incurred as a result of the write-off of inventory in the aquatics business associated with product rationalization and facility consolidation, distinct to the Applied Product Technologies segment. The nine months ended June 30, 2019 and the three and nine months ended June 30, 2018 also includes costs associated with the achievement of earn-out targets on certain acquisitions in both segments. The nine months ended June 30, 2019 also includes costs related to maintaining non-operational business locations, distinct to our Integrated Solutions and Services segment.

# Free cash flow / Adjusted net income / EPS

(\$ in millions)	Q3'18		Q3'19		YTD Q3'18		YTD Q3'19	
<b>Operating Cash Flow</b>	\$	(5.1)	\$	27.0	\$	36.8	\$	54.4
(+) EBITDA adjustments, excluding share-based compensation and gain on sale of property, net of tax <sup>(1)</sup>		17.9		3.6		30.4		28.3
(-) Capital Expenditures		(22.9)		(23.3)		(54.6)		(63.9)
(+) Financing related to growth capital expenditures		3.5		5.3		3.5		16.0
(+) Financing related to property acquisition		1.9		—		1.9		—
(-) Purchases of intangibles (e.g., software licenses)		(1.2)		(1.9)		(1.5)		(4.8)
<b>Free Cash Flow</b>	\$	(5.9)	\$	10.7	\$	16.5	\$	30.0
<b>Operating Profit</b>	\$	14.8	\$	27.1	\$	50.5	\$	32.2
Interest expense		(12.4)		(14.9)		(40.4)		(43.8)
Income tax (expense) benefit		(1.4)		(7.9)		1.0		1.2
<b>Net Income (loss)</b>	\$	1.0	\$	4.3	\$	11.0	\$	(10.4)
Adjustments, net of tax <sup>(1)(2)</sup>		16.0		7.0		35.8		38.6
<b>Adjusted Net Income</b>	\$	17.0	\$	11.3	\$	46.8	\$	28.2
<b>Earnings (Loss) Per Share</b>								
Basic EPS	\$	0.01	\$	0.04	\$	0.08	\$	(0.10)
Diluted EPS	\$	0.01	\$	0.03	\$	0.08	\$	(0.10)
Adjusted Basic EPS <sup>(1)</sup>	\$	0.15	\$	0.10	\$	0.40	\$	0.24
Adjusted Diluted EPS <sup>(1)</sup>	\$	0.14	\$	0.09	\$	0.38	\$	0.24

## Memo items:

Blended statutory tax rate		26.0 %		26.0%		26.0%		26.0%
Foreign currency loss (gain) primarily on intercompany loans	\$	8.8	\$	(1.2)	\$	5.2	\$	3.8
Basic # of shares (in millions)		113.8		114.7		113.8		114.7
Diluted # of shares (in millions)		119.0		119.4		119.9		114.7

(1) Refer to adjustments on the Adjusted EBITDA reconciliation on prior slides; also includes an adjustment of \$2.1 million for incremental interest costs for the nine months ended June 30, 2018, with all costs recognized in Q1'18

(2) Refer to adjustments on the Adjusted EBITDA reconciliation on prior slides; also includes an adjustment of \$5.1 million for the write-off of deferred financing fees and incremental interest costs for the nine months ended June 30, 2018, with all costs recognized in Q1'18.

# Capital structure overview

(\$ in millions)	12/31/2017	3/31/2018	6/30/2018	9/30/2018	12/31/2018	3/31/2019	6/30/2019
Cash and cash equivalents	\$ 80.3	\$ 75.7	\$ 57.3	\$ 82.4	\$ 63.2	\$ 66.8	\$ 61.1
Revolving Credit Facility	—	—	—	—	—	—	—
First Lien Term Facility	794.6	792.6	790.6	938.2	935.9	933.5	931.1
Mortgage	—	—	1.9	1.8	1.8	1.7	1.7
Equipment financing facilities	9.5	9.0	11.9	13.7	17.2	23.3	28.0
Capital leases	31.1	31.1	31.5	32.1	30.1	34.5	32.2
<b>Total debt including capital leases</b>	<b>835.3</b>	<b>832.7</b>	<b>835.9</b>	<b>985.8</b>	<b>985.0</b>	<b>993.0</b>	<b>993.0</b>
Less unamortized discount and lenders fees	(15.2)	(14.6)	(14.3)	(14.1)	(13.6)	(13.1)	(12.6)
<b>Total net debt including capital leases<sup>(1)</sup></b>	<b>820.1</b>	<b>818.1</b>	<b>821.6</b>	<b>971.7</b>	<b>971.4</b>	<b>979.9</b>	<b>980.4</b>

## Leverage Table calculation:

Total net debt / Adjusted EBITDA <sup>(2)</sup>	3.4x	3.2x	3.3x	4.1x	4.2x	4.3x	4.2x
---	------	------	------	------	------	------	------

(1) Total net debt is total debt minus cash and cash equivalents.

(2) Adjusted EBITDA (with contributions from acquisitions) inclusive of completed acquisitions. For the definition of Adjusted EBITDA and a reconciliation to net income (loss), its most directly comparable financial measure presented in accordance with GAAP, see elsewhere in this Appendix.

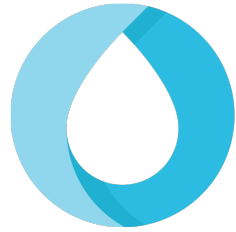
# LTM Revenue and Adjusted EBITDA

(\$ in millions)

Revenue	FYE 9/30/2018	YTD Q3'18	YTD Q3'19	LTM 6/30/19
Evoqua Water Technologies	\$ 1,339.5	\$ (973.2)	\$ 1,032.0	\$ 1,398.3
Integrated Solutions & Services	\$ 835.6	\$ (605.7)	\$ 662.8	\$ 892.7
Applied Product Technologies	\$ 503.9	\$ (367.5)	\$ 369.2	\$ 505.6

Revenue	FYE 9/30/2018	YTD Q3'18	YTD Q3'19	LTM 6/30/19
Revenue	\$ 1,339.5	\$ (973.2)	\$ 1,032.0	\$ 1,398.3
Revenue from product sales	\$ 755.4	\$ (583.0)	\$ 597.3	\$ 769.7
Revenue from services	\$ 584.1	\$ (390.2)	\$ 434.7	\$ 628.6

Adjusted EBITDA	FYE 9/30/2018	YTD Q3'18	YTD Q3'19	LTM 6/30/19	LTM EBITDA Margin %
Evoqua Water Technologies	\$ 216.9	\$ (155.7)	\$ 155.7	\$ 216.9	15.5%
Integrated Solutions & Services	\$ 189.4	\$ (135.4)	\$ 145.6	\$ 199.6	22.4%
Applied Product Technologies	\$ 92.0	\$ (68.0)	\$ 62.5	\$ 86.5	17.1%



evoqua

WATER TECHNOLOGIES



**TRANSFORMING WATER. ENRICHING LIFE.™**